# FINANCIAL TIMES 

## Inflation fears prompt sharp fall

 in US bond prices

 markets, Page 13


 mincial career structure, says a government repart five out next wrek. Page 24 Fr-sic untmpressiod by postive fingures.



 losing 17.5 yesterday to end at on 3,1050 on on the week

Russclan court on forelon hamkisw Prestident:
Boris Yeltsin banned most foreign benke licenised. to do business in Russian from deaning. German Jobe to ogos Chemicals groin BASF
and IBM Deutschland ammounned worfforce cints totalling 9,000 in the next two years. Page 24 . £20m heroin haule More than 200kg of hercin Lrom a a ruck at Scratchwood semvices station, rionth:
Spanlsh mlonstor, qutter Spathis hiterfir:
 search powers. Page 3 .
 on the Uruguay Round deadlocke Pege. 4 .






Tiphook in talks with Transamerica










##  <br>  <br>  <br> 



Exchange
breakdown disrupts trading for four hours




 and sale of stock allowing
instant comparisonal for those
seetring the best deal.
 ure, sayign only that it was
investigating the matter.



 Who knows what deals were
done, and at what priee while
tbe ssytem was down?
mented ope trader.


 ents felt themselves complet.
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Mean while, the system's ure also whiue, the system's fail.
maxket into disarray berivatives the

 expting Noteruber FTSE- Tioo
options contract. The closing
price shond

 late horror for the
one futures dealer.
NEWS：INTERNATIONAI

PM tries to soothe Swedish fears on Renault－Volvo link－up

## Balladur steps into merger row

initial rejection of the Mass

## However．amhassadars of the Twelve．in their attempt to

the Twelve in their latest
attenpt to draw up code of
conduct，have nnw inserted

tions to＂refuse access ins orrite－
to protect the interests of the
indtule
institution and safeguard the
secrecy of their deliberations
This discretionary catch－all
compromise proposal - nr
soctalled nonoppaper
from
the current Belgian presidency It is intended to close the
gap between member states
like the Netherlands and Den．

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of officials，to thighten np on
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mllisterial provedings．the
npenness npenness questinn，identified
repeatedy ty the Twelve as
one or the prime causes of pub－ Europe will almost certainly
be settied behind closed doors．


## Bankers united on pace of union

Tietmeyer and George recommend a cautious approach to Emu
By David Waller in Frankfurt view that there should he no than advance the cause of tic policy objectives to be pur

Brussels fans urge to converge









Italy seeks way out of dispute over steel cuts



 Ciampi＇s on local elections

業 | Timesharers get |
| :--- |
| time for thought |

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pis government．
overall， 450
comerlio
cowerall， 450 city and town
The mare mane for inenewal
the hig in

in the centre end Napies and
palerno in the sounth
II the north Mr Umberto
Bossi＇s populist League will be

$\qquad$

Britain threatens teugher sanctions Ban fails to halt Nigerian protests

## NEWS: INTERNATIONAL

US Senate passes $\$ 22 \mathrm{bn}$ anti-crime bill
 THE US Senate
overwhelmingly passed








## P\&G hopes to clean up in Russian market

| New York | manufacturing plant near Moscow. |  | We see great promise in this [Russian] market," said P\&G. |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | world's biggest.selling brand wad Tix, a local brand. Once it | The company has already built | by forelga buyers belatedly |
|  |  |  |  |  |
|  | latest foray into eastern | Novomosovsk, 130 miles from |  | The |
|  |  |  |  |  |
| giant, | of products to Russian consum. | geots and cleaning products |  | needed for- |


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-Charles Schwab, Chalman
Charles Schwab \&r Co., Inc.


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[^0]




US and EU make fresh attempt to break Uruguay Round logiam

## Farm trade officials in secret talks

| TAJKS between the Europen Union and the US on the farm trade controversy secretly restaried yesterday in Brussels as Sir Leon Brittan, chier to trade negotiator, preparto US meet Mr Mickey Kantor, US trade representative, in Washington on monday to attempt to hreak the deadlock in the Uruguey Round of world trade negotiations. <br> Mr Joe O'Mara, a senior official from the US Agriculture Depertment, yesterday met Mr Guy Legras, head of the European |
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## Brittan and Kantor try again on Gatt deadlock

| By David Dodwell in Geneva | Urusuay Round package. | at |
| :---: | :---: | :---: |
|  | otiators | moves |
| d package of global trade | eement will he reach | Several countries have |
| reforms will hinge critically on | by the December 15 deadline, | threatened to withdraw their |
|  | but | offers in financial services |
| es from | out |  |
|  | ${ }_{\text {it }}$ | India, Malaysia and Hong |
| k, acco | re modest in its |  |
| $\begin{aligned} & \text { gotiators in } \mathrm{Ge} \\ & \text { sterday. } \end{aligned}$ |  |  |
| Mr Peter Sut |  |  |
|  |  |  |
| ment on Tarims |  |  |
| Trade which oversees | breakthrough in Washington. |  |
| Uruguay Round, told a me | These will cover farm trade, |  |
|  |  | ${ }^{\text {said }}$ |
| major trading po | services, sus. | - He called on the US to tackle |
| he tab | Trade nepotiators who oul |  |
|  |  |  |
|  |  |  |
| kage necessary to conclude | success | ne |
|  |  |  |
| warned of the danger that | North American Free Trade |  |
| participants in the negociations | Atreement were yesterday | nsible for tax policy, is |
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|  | riticis |  |
| package forward |  |  |
| The comments ad |  |  |
| to an increastug awareness | with trade in financlal | me uncomfortable |
| tbat the Kantor-Brittan | ces, and for wantin | The US |
| ting in Washington | insulate its tax authori | The US has also been |
| nday and Tuesday | from multilateral discipili | for |
|  |  | proposed anti-dumpling |
| part in shaping the | against foretgn companies. Mr |  |

## Japan sticks <br> on rice issue



US to let
China buy
computer
Tokyo stocks sink amid fears for financial system

## My role as a royal.

## Prince Charles in the Middle East:

[^1]




| Tiam Dawkins in Topko | n |  |
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|  | fore |  |
| an atte | The |  |
| stimulate etabbornly poor | - The top rate of income and | The Social |
| domestic demand |  |  |
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| tax, refor | 15 | will |
| with yesterday's long expected | per cent residential) fmeo | simer gixump made the same |
| proposals fro | tax on low in | criticism $\quad \therefore$. |
| tax panel, for a cut in in | be reduced | Howeier, "the Japan Renemal |
| tax, to be | ref |  |
|  | Japan's tight |  |
| se bu | posi |  |
| and the US gove | consumption tax shooid |  |
| that a cutu in income tax is vital | dsec | amided by consumption: tax |
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| burden more evenil and | $\mathrm{and}$ |  |
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| nue |  |  |
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| size and timing to the gover- |  |  |
|  | the end of next |  |
| the income tax cut. will | Yestenday's proposals coind |  |


| THE Clinton administration supercomputer to belp in fore casting natural disasters, AP reports from Seattle. <br> ower turbines for nuclear of erators had also been tentatively approved. <br> However, while the supercomputer, manufactured by Cray Research and worth about $58 \mathrm{~m}(553 \mathrm{~m})$. is a "done deal", the sale of the turbines will depend on China showing a wilingness to respond to concerns over human rights and trade practices which inhibit US exports to China in several areas. |
| :---: |


| MOUNTING pessimism over the Japanese economy, a spate of poor corporate earnings figing weighed down Japanese share prices yesterday, pushing the Toky ow. The Nilkkei eight-monen 225 leading stocks fell 1.2 per cent to 17,94119 . closing below the 18,000 level or the first time since March falls could damage the country's fmancial system, wiping out chances of Japanese banks writing off bad loans using gains on their stock holdings. Some brokere had hoped |
| :---: |



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## US trade deficit widens to $\$ 11 \mathrm{bn}$

| Mictrael Prowse in ashington | $\begin{aligned} & \text { din } \\ & \text { on be } \end{aligned}$ |  | Many forecasters predict US Many forecarters predici is |
| :---: | :---: | :---: | :---: |
|  | The higher deficit ref | projected a current account |  |
| wider trawth is leading to | 3.5 per cent monthly rise in | deficit of giorbn this year, ris. |  |
| dicated | than offiset |  |  |
| Commerce D |  | S |  |
| (e) | For the first three quarters | $\$ 66$ bn last yea |  |
|  |  | 俍 |  |
| August. The shortfall was |  |  |  |
| ehort | est foreces | in most overseas markets, |  |

## Hyundai, Daewoo at odds over leadership of Korea TGV project

| otm Bur | trains, which will rum between | oo had also expecteol |  |
| :---: | :---: | :---: | :---: |
| GemENT | Seoul ${ }_{\text {Daewo }}$ and Pus | be chasen as consortium leader | TGV technoiogy: Hyu |
| between GEC Als- | another participant in th |  | cision, which malke |
| them's main Korean partners, | sortium protested age | in burlding raill carriages | equipment, wat selected as the |
| which should | Alsthom had prom | Seooul |  |
| tic consortium |  | Alsthom suggected that GEC |  |
| 俍 the country's | tor for the transfer | because Hyundai might be | Hyundal is axpected to |
| high-speed rall project. |  | more wlilug than Daewoo to |  |
| The dispute comes | have a contract on the transfer | GEC Alsthom to |  |
| Alsthom is trying | of highspeed rail technology, |  | 40. per cent and tiaijin 20 per |
| nemer | and GEC Alsthom n | Korea's expanding rail and | The cispute is the second to |
| year on a 52.4 bn (cl. 6 bm ) |  |  | hit the Eorean. TGV project |
|  | Suk Jm-bul, president of Dae | tor | since GEC Alsthom won prior. |
| trains and teel | woo Heavy Industries.:- |  | ity |
| Hyundal Precision | tand |  | August for the train contriact |
| Industry triggered the row this | GEC |  |  |
| selected by GEC Alsthom to | eemill take an mect rese |  |  |
| lead the Korean conso | legal actions if Hyundat is | contractors, | the decision, cidaming the kor- |
| building haif of tha 46 TGV | named its final choice." . | Hanjin Haavy Industries; | ean government's. selection |



The Monday FT is changing. Starting soon it will incorporate a host of new features to give you a clearer vlew of the week to come.

It will highllght emerging trends, discussing how changes in the markets will affect you.
There wlll be regular articles looking at what the future holds for well known companies and individuals. You'll also find a comprehensive diary of the week's business and social events. (Those you want to know. And those you need to know.)

So you could just find you're still using it on Tuesday. And Wednesday. And Thursday. And Friday. And...
The now Monday FI.
FT. Because business is never black and white.

# Teachers vote to continue boycott of tests 

| USTRIAL ACTION in schools in gland and Wales looks set to conue after the largest teachars on voted to maintain its boyeott national curriculum tests. <br> he government was swift to con nn the decision hy the National on of Teachers, which was made pite a series a concessions Other chers' unions showed soludarity |
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| Last summer, boycotts by all three main teaching unions reduced tha first national tests for 14 year-olds to a farce. and forced the abandonment of plans to publish league tables of of plans to publish league tables schools' performance in the tests. Since then, the Schools Curriculum and Assessment Authority, chaired by Sir Ron Dearing, has on which teachers must assess 14 year-olds will be cut from 41 to six while plans have been scrapped for national tests in technology, modern |
| :---: |


| But all the main unions said teach ers had yet to see any evidence of reduced workload |  |
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|  | lled changes to |
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|  | Baroness Blatch, education minis- |
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| thia decciston given the changea Dearing mand the degree to which teachers have been consulted. <br> Mr Chris Woodhead, chief execur. Hive of the Schools Curriculum and news as "disappointing", and said the tests had already been "stream. limed to provide teachers and parabout children'a progress". However, other teachers' onions gave strong support to the NuTT Mir gave strong support to the NUT. Mr |
| :---: |

Peter Smith general secretary of the
Waste
groups






Non-EU trade gap falls sharply

## Spending on cars boosts growth





| Peter Norm | $\begin{aligned} & \text { ter. } \\ & \text { com } \end{aligned}$ |
| :---: | :---: |
| CONSUMER speading much of it on cars and dorable goods. wes the main support of UK econamic growth in the teur quarter,movicated yestermay. |  |
|  | mual |
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| The Central statistical Officereported that consnmer spanding increased in realtemms hy a seasonally adiusted |  |
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|  | of destocising and low govern. |
| 0.9 per cent in tbe thirdquarter compared with the sec |  |
|  |  |
| ond quarter, and by 24 per cent compared with the thiri quarter of 1992. |  |
|  | the past year. $\begin{aligned} & \text { Investment rose by } 13\end{aligned}$ |
| By contrast, revised iggares for UK gross domestic prodiuct confirmed a late October report |  |
|  | falling 29 per cennt in the previ- |
|  |  |
| that the economy prew by just |  |
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| of certainky into the situation." Mr Webb said the association was confident its members would continue to win local authority contracts even if they did not make swifh or pay reductions. The environment departfree to temper oan thly bosif if it wished, but "the legsil poistiton <br>  that whether Tupe applises", $\tan$ Anchorities withcomed the association's decision as a at least exdsts:". <br> However, Mis Lesioy Courcont, the Axta's thupe spectat- |
| :---: |

## BZW fined for breach of rules

## johansens

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0800269397 to request a FREE copy of our 16 page colour brochure

 ———

## Leak from Dublin spells out half the story

Tim Coone examines the painstakingly crafted wording intended to lead to a settlement in Ulster


Pleas of guilty avoid complex trial after SFO's most demanding investigation
Judge suspends Ramsden sentence


Amec deal averts
Tyneside strike


## Prison officers to challenge dispute ruling





## By Neil Buckiey

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\begin{aligned}
& \text { HE GOVBRNMENT yesterday }
\end{aligned}
$$

eetorn agazand emplogee pro
The extenslon of protection
$\begin{aligned} & \text { as those already in employ. } \\ & \text { ment, was a slyglinant cimb } \\ & \text { down - Mr ichael Howard }\end{aligned}$


## Attack on NHS <br> \section*{bureaucracy}



## Shipyard wins





 Ford pay deal



## Bank action vote

STAFF AT the Moscour

Opera contest AN ITrRRNATTONAL desien


FINANCIAL TIMES
Number One Southwark Bridge, London SE1 9HL Saturday November 201993

## Climbing out of the hole



Will the UK government risk a pensions crisis by raiding occupational schemes in the Budget, asks John Plender

## Beady eye on their nest egg



result








ite exbmenuren ine person. -
end

## MAN IN THE NEWS: F W de Klerk

Act of faith on history's stage

H
 leaid and thituany





 was certainly oever Mr de Klerr's al South Africa, and released Mir Nelson Mandela from prisoo neariy ing the violence and anarchy that
have followed, he refused hetter
deals than the one he has now accepted.
The eal he has sismed will give im a place in a multiparty govern. elson Mandela Likely to he the oxt pe imsidem, wat his views will his int there be no mistake tain Mr de Klerk's assent for gov. majority will rule, and the minonity will have no constitutional
ower to stop it. Power will be Governa to share it. $D$ Gowernment spokesman Dave





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## R21 2993

## Different time, different place

Jurek Martin on the contrasts between JFK and WJC



## wees 2 miningeting factor, but, in 1962, the fear of annilhlation hy nuclear

 war was real.WJ. mave inherited Bosinia,
Somalia Mnd Haiti, but bo has
solved none of them and Europe has Somalia and Haiti, but be has
solved none of them and Europe has
as many misgiving abour him as

 caulie in inaly' had about JFKa Nor
does he bave JF's perennial hut
accepted, excuse of the need to fibbt

 Korea do not fire off a bomb.
JFK had fewer extenal con-
straints than WC. He cull orter
assassinations which worked (Viet.
 dent Sukarno of Indonesia wben be
presented a non-aligned report JK
did not
did
like The

 majorities. JFK's biggest problem
xas
xith conservative sorthernuers, commitee chairmen wbo simply s
on any legisation thes did not tike
especialty on cirll rights. WJC bas
 In nO

Philip Stephens on the UK prime minister's Ulster initiative

## Major's risky crusade

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 cal settement Jut
 between London and Duubini ho



 nent halt to their terrorist
campaian He said he was
ing for peace as well as a polithi

 Senior Brrtish orficials selad
that all sides
make hat all sides would have to
make uncomfortale ecompro,
mises Mr Major, jolted by the Lerrorist atrocities. Which
began with last montha
bombing of Belfacts Protestant
 shilks as a conciliator and nego
tiator. He ispending more
timeon Norther Ireland than any other subject
Not everyone thims it is a
wise decicion The hhigh-prafle




## Fresh dose of

 political willDavid Gardner and Nancy Dunne on the countdown to Gatt




 Bradlee, Bartlett, Reston. The
responded by drawing a veil no only over bis sexaual artairs but not atso
over his health, wbich often left over his health, wibich often left
him a nearariple. But be torought
nothing of ardering stories to be pulled from the New York Times orraty bugging the mededia And inex the edges of government to the very
centre More than shat, TV transmission
3o years ago was neither instant no
bubiquitous. It conld take bad news to come elarough from
Indochina or Berling giving FK pre
cious time Tode cious sime. Today WJC may hear
about crises first from CNN.
not even cen-
net a hairut, let alone go to the doctor or dine dint out wathoune go it
being reported And if he dared it lean on a newspaper to change a
story, or wiretapa a reporter's phone,
there would be an unholy yow. Ye

 their finst formal stape, banque. for
the South Korean prosident Mr Kim
Young sam. By Novem Washington was already Camelotot, a
 different country at a different
time Onny the popititial common
deoominato remais. The two res
ideants might not want it other.

President Kennedyy Profile of Power
by Richard Reves. Siman \& Schus-
ter. $S 30$.
approach is described vari
ously in Whiteanal as native
and dangerous, as well as cou
A tax with no supporters



## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Rolvency test needs support



Curious and curiouser
$\qquad$

Accountants have skills now

| From Sfr Douglas McRac <br> Sir. Sir Geoffrey Owen's article in your Accountancy Column (November 18) is a welcome contrihution to the debate on the role of accountants in business life. He and his colleagues at tbe London identify the need for accountants actively engaged in business management to be trained opposed to the narrower traditions of accoumtancy <br> The fact is, however, that the "Iive most important skills" he identifies as necessary for the already, with precision, hy the Chartered Institute of Management Accountants. <br> ing is towards producing verain ing is towards producing versa- | tile people trained as manage ment accountants and equipped to hold senior management positions. Among their basic working tools is the to provide and manage information, financial and non-fi nancial, gathered from inside basis for fumdamental business decisions. <br> It is no accident that British Airways, which has just been presented with tbe cma almost wbolly upon CIMA training for its graduate Douglas McRae, presideml, Chartered Institute of Management Accountants. London WIN AAB |
| :---: | :---: |
| Now for the collected works |  |
| From Mir T S McCymont. Sir, Lamhasting-cbastlsing-fault-finding-brow-beating- knuckle-rapping-finger. pointing-tongue-lashing Joe Rogaly strikes again ("lf November 16). | Soould you decide to publish a volume of Rogaly's collected remonstrances [d buy it like a shot. <br> T S McClymont. <br> Murtin-Luther-Sor. 36, <br> 60389 Frankfurt $M$ Moin, <br> Germany |

 twe sides save a bilateral deeal
restricing
EU direct
tid olddes to , lts manuracturers
throngh the defence buuget.
these US attempts to rewrite the
bilateral accord inslde Gatt.
The US IS also considering a twin approach ons sulusidies a
toone fort the US and EU, and
another for other countries sucb as Japan and Sout
Korea, eu is determined that
The
The future Multuliateral Trading the future Muldiateral Trading
Organisation (ITO) To roplace
Catt will humt the US bilateral trade sanctions assenal, in par.
ticuilar try forcming Washinton
to adapt lts socaled 301 trade laws to the new MTO order.
Whilie Cogress would not pass
and agreenent to forgo
araial action completely it could eral action completely it it could
arree to ruing complant
Inst
to an minternational body
If the settlement mechanism were
sufticiently strong and swifl
There is still a lot to resolve. There is still a lot to resolve.
But sunion
acknowledge that Mr Criclals showed courage in getting
Nafta through and that the
same ers-particularly from Mr prime minister. Mho has met
Mrench ontitialis on at least tw

 tortuous Gatt negotiations be
concluded and $a$ new era of
treer trade

## British Gas makes Canadian disposal

\author{


ada are slim On the other hand, he
said that opportunifities for addition
gas reser gas reserves appaar st be pe plantitifal
white te
loogterm
growth of demas for gas is assured by its envirommental
attractions.
The sale of Consumers will remore The sale of Consumers will remove
Glohal Gas's main revanue stream, learing it with a mattering of medi:
nam-sizedi businesses mainly in Latin Amercica and Asia
British Cas officiss say that a new
strategs to develoop Its international



In search of markets further afield
British Gas has embarked on a strategy of global expansion. David Lascelles reports


Evans Halshaw pays up to $£ 9 \mathrm{~m}$ or TK Motor

## Evans Halshaw, the Sollubullbased Dotor distrinn- tion group. is brying TK

 Mor group, is buying TKMronpor a privately-
owain of seven dealer-

 rent financial year, writes
Paul Cheserelight
TK dealerships in Gran-

 Cisens. Evand Galtroen fran-
Silthen hat
hitherto had Piat or Citroen franchises.
Both the initial and condi-
tional payments will be made tional payments will be mada
in shares or, in the case of the
conditional payment, foan conditional payment, ioan
notes. The initial payment
involves the issne of 1. 1.2 m
shares. based on a price of sants. bassed on a price or
TK. is owned by Mr Richari
Teatum and Mr Mike Keen.

 venture with Uzbekistan

Black
Arrow falls
to $£ 346,000$

## 

Z
Zeneca sells
subsidiary
for $\$ 65 \mathrm{~m}$
$\frac{\text { ACQUISTIONS AND INVESTMENTS: }}{\text { Stake Country }}$


Jurys Hotel rises 30\% and calls for $\mathbf{I} £ 7.6 \mathrm{~m}$


## involves a ssbn gas exploration and transmission project in Kazakhstan announcement that caiothe yes terday was a joint venture company to distribute gas in

 Recently British Gas alsosigned an agreement to partici-
pate in a project to transport and distribute Argentinian gas
to Chate through a naw trans-
Andean pipeline. The seome
venture comes alongride Britisb Gas' acquistsion last year of
as per eon stake in Merron
Gas. the newly privatised gas
distribution company which distribution company which
serven Puenos Arresy
The proceeds from Consum-
 Gas investment buaget which
will be about zimg this year.
However, there are risks in






## 

Savoy creates committee to find new chairman
 is belseved to prefer a negoth
ated settiements
The need to



Lynx jumps midway and makes two acquisitions

| Lynx Holdimgs reported a junp in pretax profits from esivis,poo to 5619,000 for the hali y year to September 30. | montygee and secured lendtrag <br> The consideration for Frian--cinit is 52883 , to be satutafied by |
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## Telspec pathfinder prospectus out





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TESSAs - the range is enormous. - the range Investors Chronicle covers the whole spectrum from pure
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UK's quoted companies results, issues, merpers and acquisitions, plus tips, news and statistics on the smaller companies.
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## COMMODITIES AND AGRICULTURE <br> WEEK IN THE MARKETS <br> Cocoa prices reach 5-year highs



## Notice of a Meeeting <br> U.S. $\mathbf{\$ 2 0 0 , 0 0 0 , 0 0 0}$ Floating Rate Notes Due 1997 REPAP ENTERPRISES INC.

















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| Porncipal Paying Agent Barclays Bank PLC Scock Excrange Sevimes Departmen <br>  |  | Principal Transfer Agent and Registra Berclays Registrars ${ }^{3}$ Bourne House 34 Beckenham Road Beckenham Kenl BFis 47 TU |
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|  | Paying Agent <br> Banque internationala à Luxembourg S.A Luxembourg L-2953 |  |
| REPAP ENTERPRISES INC. |  | 200 November, 1993 |

Cost of job cuts forces NTT to slash profits forecast

| By Whllian Dawkins in Tokyo NIPPON Telegraph and Telephone, the world's secoond company, yestarday warned that its full-year profits would be more than halved because of Japan's recession and the costs of workforce cuts. <br> The company estimated that pre-tax proflts would fall to next March - Y43bn lower than its original forecast from Y247.2bn in 1992. <br> on top of this, NTT will make a Y19bn extraordinary tary redundancies, as part of the 30,000 job reductions it is seeking over the next 10 years. This will bring pretax profits |
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## Nissan to buy out Spanish unit

| down to an estimated Y87bn for the full year, said NTT. | severe diffliculties in the first half of fiscal 1893, due to pro- |
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| tax pronit of YY03.94bn in the | brought |
| first half year to September, | consumption |
| down 1.8 per cent on the | porate capital invest |
|  | tollowing the sotnooft |
| yex | of MTT's mobile telepheme divi- |
| nt, from Y46.59bn to | slon in July 1982 Adinsting for |
|  | this, underyy |
|  | ing revenues rose tractionally, |
| gish sales of | with the first hal |
| es and the impact of the | Howerer, the splinoli, phas a |
| reduction in telephor | on in the workforce, |
| ant decline |  |
| ing revenue in the in inst half. | expenses <br> $\times 2,748 b n$ |
| Competition to attract new | The group said lt would |
| custoraers is intensifying, said |  |
|  | protect market share and it. |
| economy as a whole has facee | lining plans. |

## My Kewn Done,

 Nlssan, the Japanese Its troubled Spanish subsidiary
Nissan Motor biericu
The Spanish operations have rum e phanish opperations have
two pears. forcess mine pise past undertake a radical restructur ing to comply with Spanis
corporate solvency law.
Under the impor Under the impact of heav
 avout two thirds of the eompa
nys share hapital which will
be reduced from Ptacobnit to Skandia stages sharp recovery at nine months By Christopher Brown-Humes
SKANDIA, the Swedieb
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for a full- -ear result ${ }^{\text {wwitich }}$ may be amongst the best we have ever achieved.
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credit insurance losses, baling credit insurance losses, talling
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Group performance bis year
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Murdoch tones down super-vote plan

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| place a "can of 40 | Differeittal voting nim | sold their super shares.'He, |  |
|  | not |  | or |
| a | the News Corp plan would | coand | or |
| super shares | ASX: | ceaints tuluting thetr voting | - |
| In addition, rew shares | News Corp had nevar for- |  |  |
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Packer raises stake in John Fairfax


Nine-month reverse at Investo

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## Diversification.

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FINANCIAL TIMES WERKBND NOVEMBER 20 INove MBER 211993



## LONDON STOCK EXCHANGE

## Seaq problems distort weak market



## Banking sector switch    kean on wzund Abberve beame  Beao mantere was said thaxy  ing interest in the throngh buy. gered by tha recent butig.     ICl bucks trend

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FINANCLAL TTMES WEEKEND NOVEMBER 20／NOVEMBER 211993



$\because$ RINANCLAL TIMES WEEKEND NOVEMBER 20/NOVEMBER 211993




## Further rise in bond yields hits Dow

| Wall Street <br> ANOTHER big, rise in bond yields pushed US share prices lower actoos the board yester day Harverson in Nen York <br> At 1 pm, the Dow Jones 10.34 at 3 ,675.00. The more broadly basad. Standard \& Poor's 500 was 1.76 lower at 46L 86 , while the Amex composite was down 1.40 at ite of 141 at 75293 . Trading volume on the NYSK was 187m shares by 1 pm difficult week on a downeat |
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## EUROPE

## Stockholm follows US chop for Ericsson

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## SIA PACIEC:

Nikkei average closes below 18,000 level

## Mexico looks deeper into Nafta prospects

| Steck rras triding at SN3:, in volume of 6 m shares hy early afternoon. <br> Ornda the Nasdaq makket, Ornda Healthcorp fell $\$$ S: to merge with American Healthcare Management, up Shia at $57^{\prime} \dot{4}$, in a deal salued at 8400 m . Canada <br> TORONTO was relatively fat in aggregate in quiet midday trade, with gains in gold issues offet by losses in communicaThe TSE 300 composite in |
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| $\begin{aligned} & \text { ne Morth American Free } \\ & \text { Trade Agreement } \\ & \text { shold boss Mexician } \end{aligned}$ | tion of Mexico's peso over the past three years. <br> The treat's over the long rum | such as Aeromerico, the air line, Televisa, the giant medi cocnern, Cenuex, and ICA, and |
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| enuiry ralues oter the lons |  | Alfa. While much of the debt is |
| run, bui not all companis |  |  |
|  | shoulo put further pressure on | ening of tbe peso will reduce |
|  |  | terms. |
| to co | of over lo per cent. | The hanks are particularly |
|  | If. as expected, the ireaty | sensitive to lower interest |
| ce | ${ }_{\substack{\text { rat } \\ \text { wa }}}$ | ncer loan growth would |
| n | labour intensive industries | inaneing costs come down Mr |
| midsession at 2,176 | which are faced | Douglas Can |
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Apec agrees on tariff cuts package





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 German industry sheds further jobs

| Ey Quentin Peel in Eonn | seldorf machine tool manufac |
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| JOBS GLOOM in Germany deepened yesterday as two of the country's ieading empioyers IBM Deutschland - announced workforce cuts totalling 9.000 in the next two years. |  |
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|  | The cuts follow thousands of |  |
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| current recession bottoms outThe news of further redundan. |  |
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| cies camee as negotiations at |  |
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| giant failed to produce an aeree |  |
| four-day weet. VW is calling for |  |
| cost sayings of 30 per cent from |  |
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| avoid 30,000 job losses. <br> At circtner. Humboldt-Deutz |  |
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| engine and Industrial plant naanufacturer, a further 800 johs are |  |
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| to go from its 11,000 workforce as part of a continulng restructur. |  |
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Yeltsin
restricts
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in Moscow and Aletard Waters
in Now York
PRESIDENT Boris Yeltsin,
bowing to the demands of power-
ool Russian banks three weeks




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restrictons, they mark a rethink of the Eoverument's earlier
unbrideded liberalism. Moreover the decree reverses coumitments
already made by aiready made by a state which is
desperately trying to bolster fordign in estor confidence.
The The decree answers the fears
of Russian banks who asked for
ond thre or foum years of pasked for
and, in the event, received two. Tiphook in talks with Transamerica

| Continued from Page 1 |  |  |
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 Europe today


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 five-day forecast
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convitions mill spread further west and some
regions will have snow. The Mestitaranean .


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# Serious Money <br> Emerging risks for your portfolio 

By Philip Coggan, personal finance editor

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## Building societies attract

## £258m of net funds


 at a time of low interest rates. He suid postal savings accocounts

## Boost for Mexican stocks





longer tem. equities are expected to gain.
New fund launched via bond



## Ethical portfolio list



 Two new fixed-rate mortgages

 pennity izsivix, months interest on both loans; pupplication fees are
canoriz.

## Smaller companies index falls



## Wall Street

The bulls intend to go down fighting

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|  |  | The Bottom Line <br> of duty-free sho <br> ling to China to discuss alrport <br> joimt ventures in an air trave <br> a year. He is also in discusctont <br> with airports to continental <br> Europe, especially Rome <br> mhere goveraments are begin <br> ning to see in BAAAs perios |  |  |

Savers who
are caring,
and sharing

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Setting up a club
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## Although Europe is still deep in recession, conthental Europe's dozen or markets.

 history snggests that this is precisely the time $t$ The resalts speak for themselves - Henderson to invest. * Al current levels. European TR European Special Situations Fund has markets offer excellent Henderson TR European consistently detivered top valne to international investors. For example. during September, over $25 \%$ of new investracnt in European stocks came from America. $t$ As share prices respond to local and international buying, it becomesincreasingly important to identify the stocks that are currently lagging the
 quartile performance. t we have been active investors on the Continent since the 1930 and our credentials for managing a special situations fund are excellent. Our European ceam makes over 500 company visits a year and now manages ovcr 1.1 billion ont of total Group gain from a recovery in 1994 and beyond. $\star$ We Henderson TR European believe that now is the time to invest in Europe. and that Henderson TR European Special Situations is the fund to choose. $\$$ The fund has no geographical, sector or capitalisaion consuraints, so
the manager is free to pick the winners over all of



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## Pensions: knowing the value

Debbie Harrison considers a survey of personal pension providers:




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Three sellers at T\&B

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It was a good year for investors. After all, at the保 But you couid have done very much better. For
instance, $288 \%$ - the average increase on Techinvest's six nap tips last January
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Of course, past su future performance.
Pubished monthly since 1984, Techirvest is the only investment newsletter dedicated to Hogy shares on the London MarkeL. The forthcoming January issue will carry the nap choices for 1994. Techinvest subscribers will be exclusively first to receive this information.
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## A problem with banks

Bethan Hutton finds out why foreigners dislike British banks



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## Try your luck with Ernie

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Continued from Page I
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## Bothered by badgers? Here's a hint

Robin Lane Fox welcomes a new book of green-fingered tips from top people



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Skiing/Patrick Harverson

## A little Big Mountain




## Searching for

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Tennis/John Barrett
A millionaire's dented ego
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## A lament for the muddy bath




## "At LGC we do wonderful things with greens..."

For The London Colf Cluh Course Manager Joe Paulin, who trained in turf management et Purdue University in Indiana, Briush winters are a special challenge
With the most up-to-date maintenance practices allied to USCA gree construction Joe and his team have ensured that temporary greens have no place at LCC. Neither, for that matter, have mats Golf was, after all

For Chef Steve Smoleosky, trained at the George V, winter greens also present a challenge. With a magnificent International Restrurant and cassual eaining in the Spike Bar and Teppanyaki Bar, Steve has plenty of opportunity to show off his skills.
The alleution to detail at LGC is second to none. There are two magniiceot courses - ooe designed hy Jack Nicklans - with five tees at each hole, so you need never
grow hored. In fact the whole design is geared to providing fon and high handicap players aifke.
All this is available with just a short dive (and 3
For a copy of the new brochure or to arrange your visit round the Club 'phone 047485446 or fax 0474854798. Nr. Sevenocks, Rent TNIL TEN.


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John Authers compares the FT's league list with the government's survey - and finds some interesting differences



## Errors and

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## Strange days for Social Chapter





## Minister for a Day/Jonathon Porritt

## Five executive decisions

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## Country note/Clive Fewins

## Woodland ways





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FOOD AND DRINK FOR CHRISTMAS

## Let fax and phone do the walking

## With the holiday fast approaching，Nicholas Lander and Jancis Robinson pick their top food and drink suppliers

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 requirements and sent them off hy fax In spite of the
fact that it was late at night he received confirmation of one order，for wild boar，by return－obviously from a harmer who keeps his fax machine in the bedroo We hope that this year＇s guide will save you all


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若等它苞習

## What makes Glenfiddich uniquely Glenfiddich？

way in which we marry our whiskies．Glenfiddich is like a fine wine．As it ages its character forms and slowly matures．${ }^{2}$ The first eight years in oak casks provide Clenfiddich＇s full distinctive flavour．In the succeeding decade the taste becomes mote subtle and the whisky acquires great smoothness． －By marrying together carefully selected casks from these periods we create the smoothness，the depth of flavour and the delicatic fragrance for which Glenfiddich is tenowned．

～The Pleasure～
In the Scottish Highlands Glenfiddich is normally enjoyed with a litcle water to release its flavout and subtle aroma．In hot climes some aficionados enjoy Glenfiddich with ice as one of life＇s civilised pleasures～ enjoyment is the only rule．

whisky．The craftsman and not the accountant always has the last word at Glenfiddich：
$\qquad$

## Glenfiddich is made at one place：

 only～The Glenfiddich Distuileryis in the Highlands of Scorland． We invite you to visit us chere and： look forward to show． ing you the way we make Glenfiddich～me pure result of time and ctaftsmanship． Glenfiddich is a TIME YOU call your OWN．Sadly，few disnilleries in Scotland ate still today in the hands of： the families who originally built them．The Glenfiddich Distillery is an exception．It is still owned and managed by the Crant family who built the distillery over a century ago．We have never increased the size of the original copper stills，despite increased demand，to ensure that we retain the original flavour of our
～Family Ownership $\triangle$

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FOOD AND DRINK FOR CHRISTMAS

## Still silence of the Lowlands





## $\overline{\text { Appetisers }}$ Top taste

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## The Ultimate Gift!

No present will be more appreciated by your friends and relatives than a traditional hamper festive delicacies and treats.
gift assured to be received as the ultimate compliment. Ideal for the family - what better way to capture the enchantment of Christmas, than opening a delights contained therein. Food Hampers

| Salisbury | £ 65 P\&P f6 |
| :---: | :---: |
| Warwick | £100 P\&P 57.50 |
| Nottingham | £150 P\& ${ }^{\text {P }}$ |
|  | £250 P\&P f/3 |
|  | £500 Free Dell |

## Wines

'Wine Selection' Case $£ 50$ P\&P f6 St Nicholas Hamper f100 P\&P 77.50 For the above irems, delivery is for UK Mainiand only Gift Packs Christmas Box $£ 35$ P\&P E4.7J UK only Christmas Box
Inchuding all ine fessive cosseniids Chrisumas Surdings Majce Pie. Cranberry Sunce, Erandy Batter, Chrismas Cake. Stortbread Fugg Order yy post, telephone or fax wour
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Bubbly competition winners
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## Guide to the fate of the giants <br> Travel Books/Michael Thompson-Noel

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## My Book of The Year

Our reviewers choose the books they have enjoved most published during 1993

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## Oh, yes it is! - it's panto time again


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## A mixed bag of Nutcrackers

Clement Crisp finds this ballet the Yuletide favourite again



Cork Street Open Weekend 1993

## Arrium Art Beaux Arts

Beaux Ars
Browse \& Darby
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David Messum
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## More than Messiahs



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FINANCIAL TIMES WEEKEND NOYEMBER 2ONOVEMBER 211993
TELEVISION



## The English sense of foul play

While his countrymen mourn, Dominic Lawson views this week's World Cup results with relief


Private View/Christian Tyler

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Michael Thompson-Noel




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# CAPITAL Se= of fashion 

Lucia van der Post goes toparis in search of the elite, elusive haute couture customer







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## Hand made in Britain but at a price

Across London craftsmen are still creating top-quality products, says John Morgan



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HAPPY
Christmas


CAPITAL SPENDING

## Watch this (pricy) space

It's seconds out as Richard Garnier takes time to visit watchmakers

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SAVILE ROW

[^3]Another hit from

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## My dear, you can smell the money <br> Josephine Fairley monitors the Loughley-Cash family on a spending spree after a big insurance payout



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## Gifts for the county set

Jonathan Young's presents for the huntin', shootin', fishin' fraternity

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#### Abstract




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 Simplicity: the stamp of modern opulenceAlice Rawsthorn considers the aesthetic of three chic new designers.


## Not so obscure objects of desire

There are some products which command a loyalty, a reverence which is out of all proportion to their usefulness. These are the ones that somewhere along the line have achieved cult status, that are recognised from Kuala Lumpur to Fifth Avenue, from San and beyond any rational assessment of their worth Here FT writers analyse the perennial appeal of just a few of them

BOODLES
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CAPITAL SPENDING

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Please uick af aplease call me a Please rust me details of the new Canon BN22
How many employess in your company? $\quad$ at-10 $\quad$ al1-50 $\quad$ I51*





## Follow your heart when you buy diamonds

Buy jewels because you want to wear them, not as an investment and do not be afraid to ask questions, advises Vivienne Becker





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# The case for stylish travel 

Paul Keers looks at luxurious accessories for gentlemen going on a journey
Smell the tenderness, laughter, candour


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Necessary luxuries
Puritans may try to purge useless objects - but they never succeed for long, we all need them, argues Nigel Spivey

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Cromwell's time. Puritan Cromwell's time Puritans
purged luxurtes as diverse as poodles, tapestrtes and petti-1
coats. To the committed Puritan, there is harddy anything
that cannot be demed impure.
Envy, and the sheer pleasure.


## Scent of

money

- Continued from page 9 power and aggression - ont
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Forget the peeled prawns, you want macaroni cheese
Luxury does not lie in brand names, nor in goods that used to be scarce: It is a much more subtle commodity, writes Peter York

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[^1]:    In Monday's FT Michael Cassall reports on his recent tour with Prince Charles to the Middle East.

    Cassell travelled with Prince Charles and was glvan rare access to his meetings with royal
    familles, ministars and business leaders in the area.
    After several hruising years Prince Charles and his team are fighting to reassart his authortty
    and refocus public attention on hls unique role.
    Monday's report provides an illuminating Inslght into the Prince's ambitions.

[^2]:    

[^3]:    32 Surile Row, London wix anc • Tetephone 071734473
    
    
    

